#### **Confidential**

Chairman

Member



## INDIAN INSTITUTE OF TECHNOLOGY BHUBANESWAR

Minutes of the 23<sup>rd</sup> meeting of the Board of Governors (BoG) held on 22<sup>nd</sup> June 2016 at 11 am in the Board Room of Zydus Research Centre, Cadila Healthcare Ltd. Ahmedabad, Gujarat.

1.	Shri Pankaj Ramanbhai Patel
	Chairman & Managing Director
	Cadila Healthcare Limited
	Ahmedabad – 380 015, Gujarat

2. Prof. R V Raja Kumar - Member Director, IIT Bhubaneswar

3. Shri L N Gupta, IAS - Principal Secretary
Skill Development & Technical Education
Govt. of Odisha, Bhubaneswar

4. Prof. Ramakrishna Ramaswamy - Member Professor, School of Physical Sciences
 Jawaharlal Nehru University
 New Delhi

5. Prof. R. K. Panda - Member Professor, School of Infrastructure IIT Bhubaneswar (Through Skype from USA)

6. Prof. V. R. Pedireddi - Member Professor, School of Basic Sciences IIT Bhubaneswar

7. Shri R. Subrahmanyam, IAS - Special Invitee Additional Secretary (TE)
Deptt. of Higher Education
Ministry of HRD, Government of India
New Delhi

8. Dr. D Gunasekaran - Secretary Registrar, IIT Bhubaneswar

Shri R. Subrahmanyam, IAS, Additional Secretary (TE), MHRD, New Delhi attended the Board meeting as a Special Invitee. Prof. S. Parasuraman, Director, Tata Institute of Social Sciences, Mumbai, Shri R. Gopalakrishnan, Director, Tata Sons Ltd., Mumbai and Shri Rabindra Nath Nayak, Former CMD, Powergrid Corporation of India Ltd., Gurgaon could not attend the meeting due to their prior commitments and they were granted leave of absence.

At the outset, the Chairman welcomed the members to the 23<sup>rd</sup> meeting of the Board of Governors.

## SECTION – A (Procedural Items)

Item No.	Description of Item
BoG:23-1	To confirm the Minutes of the 22 <sup>nd</sup> meeting of the Board of Governors held on 21.04.2016.
	The minutes of the 22 <sup>nd</sup> Meeting of the Board of Governors (BoG) held on 21.04.2016 were confirmed with the following observation.
	The Board took note of the observations made by one of the members with regard to Agenda Item No.BoG:22-8 that IIT Bhubaneswar may ensure that the Project Management Consultant (PMC) is selected through an open competitive bidding before entering into any MoU. The Board reiterated that CPWD and NBCC are government organisations and therefore the Institute can pick up any of these two agencies as PMC. The Board considered the amendment to Rule 126 of GFR – 2005 issued by Ministry of Finance, Department of Expenditure vide O.M. No.15(1)/E-II(A)/2010 dated 20 <sup>th</sup> August 2010 while appointing NBCC as PMC in addition to the legal opinion given by Assistant Solicitor General of India. The Board observed that competitive bidding need not be insisted for CPWD and NBCC. Hence selection of National Buildings Construction Corporation Ltd. (NBCC) as PMC by the Institute is in order.
BoG:23-2	To review the action taken part arising out of the decisions taken in the 22 <sup>nd</sup> meeting of Board of Governors held on 21.04.2016.
	The Board of Governors took note of the action taken by the Institute on the decisions made at its 22 <sup>nd</sup> meeting held on 21.04.2016.
	The following are some of the observations made by the Board.  ATR – BoG:22-6 Appointment of student Counsellor

The Board observed that one Woman Counsellor exclusively for girl students be appointed in the Institute in addition to the Student Counsellor already appointed.

**ATR – BoG:22-7** Perspective Plan for the growth of the Institute.

The Institute may plan for a saturated student strength of 20000 in the present campus whereas the previous Architect made provision for 10000 students only. The Director informed the Board that this aspect will be taken into account and the Master Plan will be reworked out for improving on the design. Infrastructure can be planned in 2/3 of the land area for 10000 students keeping the present architectural patterns of G+3 and G+7 structures and keeping 1/3 of the land free for greenery and future expansion. Of this 2/3<sup>rds</sup> of the land, 10 to 15% of the built campus should be pure green cover to make campus more pleasant and lively. The Institute should eventually plan to saturate at 20,000 student capacity considering building of tall towers in the 1/3 of the space that is being left out for now.

The Board resolved that the Master Plan of the Institute be refined keeping in view the expansion of student intake in the Institute. The Board authorized the Director to review the Mater Plan and get it revised through a process of competition.

## **BoG:23-3** | Presentation of Director's Report.

The Director made a presentation to the Board. The following are some of the salient points:

- 936 acres of beautiful green and sprawling campus.
- Opening and closing rank in undergraduate admissions will be very encouraging in the coming academic session.
- Students' Feedback System has been introduced in order to improve the pedagogy of faculty.
- Constant efforts will be made to help the students who are below the level to perform better and come up.
- Orientation lectures will be organized on regular basis inviting experts from other Institutions and places.
- The Institute is making all efforts to groom faculty by taking feedback of teaching and courses and sharing the same with faculty. The Board expressed serious concerns on those faculty whose feedback of students is not satisfactory.

The Board felt that accountability of faculty member is a must so far as performance in teaching is concerned. It was emphasized by the Board that continuity of service irrespective of teaching performance should not be considered as a cake walk by a faculty member. Every faculty member is accountable to deliver the best in the class room. BoG may review the performance of the faculty over a period. Those who are willing to improve may stay back and others may find their way out.

If students' feedback on faculty member is below 3.0 the performance is considered as not up to the mark and Institute should initiate appropriate action against such faculty members. The Board also reiterated all efforts are made in order to strengthen teaching – learning standards in the Institute at all levels.

- Chairman may address faculty members which may inspire and motivate them to do their best in teaching and research.
- Many Chinese Universities are willing to participate in collaborative research with IIT Bhubaneswar. They are keen to have faculty and student exchange programmes with the Institute as they have very good infrastructure facilities.

### **Shifting Plans**

- ❖ July 18, 2015 Shifted students to hostels, 30 families of including faculty and staff were shifted.
- ❖ Jan 5, 2016 Shifted 1st & 2nd Year B. Tech Classes,
- ❖ July 18, 2016 Planning to shift all BTech and MTech theory classes to campus,
- Shifting 65 faculty members to campus.
- SES and SBS to campus.

#### **Starting of New Academic Programmes**

- ❖ BTech intake is going to rise from 180 to 260 in July 2016.
- ❖ Present student strength: 1050 (against mandated 2360). NISER agreed to give a hostel wing/block,
- ❖ A new BTech programme in ECE -> 40 seats
- 5-year Dual Degree programmes in the following
- programmes:

BTech in Civil & MTech in Structures – 10 BTech in Civil & MTech in Transportation – 10 BTech in Mechanical & MTech in M/c Design – 10

BTech in Mechanical & MTech in Manufacturing- 10

#### **Academic Auditing and Planned Improvements**

- Teaching Learning standards are being addressed
- A learner centric pedagogy is defined
- On-line student feedback and assessment is happening
- Evaluation system is being audited
- PhD programme is reviewed and enhancements are being made
- Teaching of back-bone courses are being strengthened.

### **Dealing With Shortage of Quality Faculty**

- High standards for faculty selection Excellent teaching & research performance but small in number
- Two recruitments
  - 18 faculty members
  - Only 7 joined,
  - Asking for extension for option's sake
- Not to compromise on quality for numbers
- Alternative Tapping of NRI's by taking up recruitments abroad.

### Director's Participation in Presidential Delegation to China

- ❖ 24th 27th May 2016
- MoU with SJTU, Shangai
- Chinese universities are eager to collaborate
- A lot of learning
- Excellent infrastructure
- Construction quality is superb
- ❖ I chaired a jt. session and presented a report to hon'ble President.

## Civil Constructions - Continuation of Unacceptable Quality Concerns in

In spite of repeated complaints -

- Poor brick work is continuing water seepage
- Horizontal and vertical structural lines do not align properly
- Uneven plastering Inch scale
- Dusty flooring slabs and tiles are being laid without wetting
- Details of over-run, savings, .... not supplied
- Dumping of construction rubble recklessly.

#### **Unacceptable Quality of Compound Wall**

- Constructed by IDCO and CPWD,
- Design is not right Easy to scale, doesn't serve the purpose
- ❖ Poor quality Damaged at many places, looks like an old wall
- Grills could be stolen with ease 60% stolen
- Needs serious enhancements Audit?

Bad deal for IIT, wrote to the agencies.

#### Serious Lacunae in Architectural Design

- Mandatory compliances are not taken care of dismantling and reconstruction at extra cost.
- Do not look like new age constructions,
- Casual design and serious defects in school building designs,
- Many things are not taken care off; No water harvesting system plan,
- Full campus is filled. The plan saturates at the student strength of 10,000,
- Many designs are incomplete,

Cannot follow the design for future - Need to relook.

#### Scheduled Works to be Given to New PMC

- Class room complex
- STP and ETP
- Water Works
- Director's bungalow
- New boys hostel
- ❖ Roof-top solar PV
- Low cost auditorium Rs 50 lakh
- Landscaping OFDC Rs 1 cr.

Loss of 6 months of time in taking up the above constructions.

#### Last Year's Plantations

- Green field campus.
- ❖ 5000 trees were planted.
- Mango orchard 500 trees of 60 varieties.
- Peripheral Teak plantation 1100 trees.
- Medicinal trees and flowering trees
- 98% survival rate.

#### **Planned Plantations**

- ❖ Requested OFDC and Forest Dept, Odisha for 40,000 trees.
- Forest dept estimates Rs 2.3 Cr
- Odisha govt requested NTPC for support,
- DFO, Khorda agreed for 5000 teak,
- Missing of this season Loss of one year!

In case of delay from state govt., the Institute shall proceed with plantation from IIT funds.

#### Other Developments

- ❖ A significant improvement is observed in quality of MTech & PhD applications to IIT BBS.
- There is a significant development in computerization and ERP implementation.
- ❖ A technology incubator is started.
- ❖ A Start-up center is started.
- Submitting a proposal for Tier-2 Science & Entrepreneurship Park.
- A proposal to establish a Super computer is made to MHRD and DST
- The Board observed from Director's presentation that CPWD has executed poor quality work in the campus and the Institute may refer the matter to CVC for inquiry.
- CPWD should be asked to submit a report whether they have made any insurance cover for the buildings/infrastructure by them.
- The Board suggested the Institute to create better play fields for the students.
- The Bard appreciated the gesture shown by Shri L N Gupta, IAS in offering 40000 seedlings to the Institute free of cost.
- Since Institute ranking is connected with research output, the Institute may derive a scheme to monitor faculty wise research output.

## SECTION – B (Items for consideration and approval)

Item No.	Description of Item
BoG:23-4	To consider and approve the recommendations of 22 <sup>nd</sup> meeting of the Finance Committee held on 22.06.2016.
	The Board of Governors considered the recommendations of the 22 <sup>nd</sup> meeting of the Finance Committee and approved the same.
	However, the Board directed the Registrar to draw the minutes of the Finance Committee immediately after the meeting and thereafter the same may be placed before the Board on the approval of Chairman Board of Governors.
BoG:23-5	To consider and approve the Annual Report and the Annual Accounts of the Institute for the Financial Year 2015-16 for placing the Annual Accounts before CAG for the purpose of statutory audit. Thereafter, Annual Report and Annual Accounts along with Audit Certificate issued by CAG will be sent to MHRD for laying before both the Houses of Parliament.
	The Board of Governors considered the Annual Accounts and the Annual Report submitted by the Institute for the financial year 2015-16 and approved the same. Accordingly, Annual Accounts will be placed before CAG for statutory audit. Thereafter, Annual Report and Annual Accounts along with Audit Certificate issued by CAG will be sent to MHRD for laying before both the Houses of Parliament.
BoG:23-6	To consider and approve the operational mechanisms to manage the Endowment Fund provided by Dr. Dash Foundation, USA in 2014 towards establishment of S K Das Centre of Excellence of Bio-Science and Engineering and Technology (SKBET).
	The Board considered the operational mechanisms proposed by the Institute to manage the Endowment Fund provided by Dr. Dash Foundation, USA in 2014 towards establishment of S K Das Centre of Excellence in Bioscience & Engineering and Technology (SKBET) and approved the same with a financial power upto Rs.2 lakh to the Project Coordinator.
BoG:23-7	To consider and approve the By-Laws, Rules and Regulations of IIT Bhubaneswar Alumni Association prepared by a committee chaired by Dean, Student Affairs & Alumni Affairs for the growth of

the Institute as Alumni are considered to be one of the key stakeholders of the Institute.

The Board of Governors considered the By-laws, Rules and Regulations of IIT Bhubaneswar Alumni Association and approved the same for implementation.

## BoG:23-8

To Consider and approve conducting faculty selection in select subject areas at a few selected places abroad to tie-up bright NRIs from reputed Institutions.

The Board of Governors considered the proposal submitted by the Institute for conducting faculty selection abroad in select subject areas and resolved that the proposal for faculty selection abroad be approved. This exercise shall be carried out once by the Director and based on Director's report the Board will review the scheme of faculty selection in foreign countries.

## BoG:23-9

To consider the deletion of "Principal Fellow" (under faculty category) which was established in 2010-11 in view of poor / no response.

The Board of Governors considered the proposal submitted by the Institute for deletion of "Principal Fellow" (under faculty category) and resolved that the above proposal be approved as the response for recruitment of "Principal Fellow" is very poor from the date of inception of this position.

BoG:23-10 To consider and approve the guidelines for appointing Professorial Fellow from among the renowned retired Professors/Scientists to utilize their services to generate valuable research output and teaching.

> The Board of Governors considered the guidelines for appointing Professorial Fellow from among the renowned Professors/Scientists to utilize their services to generate valuable research output & teaching and resolved that the same be approved for implementation in the Institute.

> However, the selection will be done as per the existing BoG approved procedure as applicable for Visiting Professor. Such appointments on

the recommendations of a Standing Committee will be made by the Director with the approval of the Board of Governors.

# BoG:23-11 To consider and approve the modified remuneration and other facilities for Visiting Faculty at the level of Assistant Professor/Associate Professor in the Institute.

The Board of Governors considered the proposal submitted by the Institute for modified remuneration and other facilities for Visiting Faculty at the level of Assistant Professor/Associate Professor and resolved that the modified remuneration and other facilities for Visiting at the level of Assistant Professor/Associate Professor as proposed by the Institute be approved for implementation.

### BoG:23-12 To consider and approve creation of the following posts.

Table

SI No.	Name of the Post	Number of Posts	Pay Band And GP
1	Systems Engineer	01	PB-3 15600-39100 + GP 7600
2	Systems Administrator	01	PB-3 15600-39100 + GP 5400
3	Network Administrator	01	PB-3 15600-39100 + GP 5400
4	Programmer	02	PB-3 15600-39100 + GP 5400

The Board of Governors considered the proposal submitted by the Institute for creation of posts as referred to in SI No.1 to 4 in the table and resolved that the same be approved. Recruitment be made in the Institute accordingly.

Table

SI No.	Name of the Post	Number of Posts	Pay Band And GP
1	Systems Engineer	01	PB-3 15600-39100 + GP 7600
2	Systems Administrator	01	PB-3 15600-39100 + GP 5400

3	Network Administrator	01	PB-3 15600-39100 + GP 5400	
4	Programmer	02	PB-3 15600-39100 + GP 5400	

## SECTION – C (Items for Ratification)

Item No.	Description of Item
BoG:23-13	The Director of the Institute has approved the movement of two Assistant Professors from Pay Band-3 to Pay Band-4 with an Academic Grade Pay of Rs.9000/- on completion of 3 years of service in the Pay Band-3 with an AGP of Rs.8000/ Accordingly the same has been implemented.  The Board of Governors ratified the action of the Director.

## SECTION - D (Reporting Items)

Item No.	Description of Item				
BoG:23-14		port that the follow g the period from	•	nbers have joined in th .05.2016.	ne Institute
	SI.	Name	Designation	School/Department	Date of
	No.				joining
	1.	Prof. Nirod Chandra Sahoo	Professor	School of Electrical Sciences	18.04.2016
	2.	Dr. Dinakar Pasla	Associate Professor	School of Infrastructure	18.04.2016
	3.	Dr. Sumanta Haldar	Associate Professor	School of Infrastructure	18.04.2016
	4.	Dr. Satyanarayan Panigrahi	Associate Professor	School of Mechanical Sciences	18.04.2016
	5.	Dr. Mihir Kumar Pandit	Associate Professor	School of Mechanical Sciences	18.04.2016
	6.	Dr. Arun Kumar Pradhan	Associate Professor	School of Mechanical Sciences	18.04.2016
	7.	Dr. Prasant Kumar Sahu	Associate Professor	School of Electrical Sciences	18.04.2016
	8.	Dr. S R Samantaray	Associate Professor	School of Electrical Sciences	18.04.2016
	9.	Dr. C N Bhende	Associate Professor	School of Electrical Sciences	18.04.2016
	10.	Dr. Manas Mohan Mahapatra	Associate Professor	School of Mechanical Sciences	19.05.2016
	11.	Prof. R. K. Panda	Professor	School of Infrastructure	01.06.2016
	The E	Board of Governor	rs noted the abo	ve.	

BoG:23-15		-	_	ching employees has 8.04.2016 to 27.05.2	-
	SI. No.	Name	Designation	School/Department	Date of joining
	1.	Shri Ramesh Chandra Biswal EC: T160011	Driver (on contract)	Director Office	11.04.2016
	2.	Shri Yamuna Prasad EC: T160012	Junior Superintended (on contract)	Administration	17.05.2016
	3.	Shri Satyabrota Ghosh EC: T160013	Junior Superintended (on contract)	Administration	19.05.2016
	4.	Shri Abhijit Panda EC: T160014	Student Counsellor (on contract)	Administration	02.06.2016
	The E	Board of Governor	rs noted the abov	e.	
BoG:23-16		•	•	s been pleased to ap r, Director IIT Bhuba	-
		_		ina from 24 <sup>th</sup> to 27 <sup>th</sup>	•
		report submitted ched.	d by Prof. R. V. I	Raja Kumar in this	context is
	The E	Board of Governor	rs noted the abov	e.	
BoG:23-17	To report the details of faculty members visited abroad for attending conferences and presenting papers availing financial assistance from the Institute.				
	The Board of Governors noted the above.				
BoG:23-18	To report that National Buildings Construction Corporation Ltd. (NBCC) has been appointed as Project Management Consultant (PMC) of the Institute for executing civil and other related works as per the directions of the Board of Governors (22 <sup>nd</sup> BoG dt.21.04.2016). A Memorandum of Agreement (MoA) has been signed between the Institute and NBCC in this regard on 2 <sup>nd</sup> May 2016.				
	The Board of Governors noted the above.				
BoG:23-19	To re	port fund status	of CPWD as of	30.05.2016.	
	The	Institute reques	ted CPWD to su	Rs.357 crore so far ubmit details of exice. The Institute	penditure

	facing difficulties due to incomplete information provided by CPWD while assessing building wise expenditure vis-à-vis the physical progress made by CPWD.  The Board of Governors noted the above.				
BoG:23-20	<ul> <li>To report the following <ol> <li>Director's Review Report on the infrastructure status in the campus.</li> <li>CPWD's missing deadlines in respect of Grade A Quarter, Building of School of Electrical Sciences, School Basic Sciences etc.</li> <li>Damages to Institute buildings on account of recent wind in the campus on 25.05.2016.</li> <li>Report on the poor quality design and defects in compound wall construction.</li> </ol> </li> <li>The Board of Governors noted the above.</li> </ul>				
BoG:23-21	To report the submission of Progress Report by CPWD on the works at the Institute campus.  The Board of Governors noted the above.				
BoG:23-22	To report the scheme for Innovative Research and Development (ISIRD) Grant / Seed Grant to new faculty followed at IIT Kharagpur and to implement the same at this Institute.  The Board of Governors noted the above.				
BoG:23-23	To report the repatriation of Prof. Subhasish Tripathy, Professor, School of Earth, Ocean and Climate Sciences of the Institute to his parent organisation i.e. IIT Kharagpur with effect from 31.05.2016 (AN).				
	The Board of Governors noted the above.				
BoG:23-24	To report the appointment of Dr. Sandeep Pattnaik, Assistant Professor as Head, in the School of Earth, Ocean & Climate Sciences of the Institute w.e.f. 31.05.2015 till further order or 2 years whichever is earlier.				
	The Board of Governors noted the above.				

BoG:23-25	To report that Ministry of Human Resource Development vide its letter No.21-9/2016-TS-II/TC dated 2.2.2016 informed the Institute not to pay sitting fee to the officials of Ministry/attached Institutions who are nominated as Government representatives in the governance structure of these institutions such as Board of Management, Board of Governors, Syndicate, Executive council, Finance Committee etc.  The Board of Governors noted the above.					
BoG:23-26	To report that the	e Government of	Odisha has allo	tted a residential		
		payment of rent	-	r, Director, IIT inder the rules of		
	The Board of Gov	vernors noted the	above.			
BoG:23-27	To report that the Director has been pleased to approve extension of Kesura/New Government Colony flats up to 30.06.2016 as Grade A quarters were not handed to the Institute by CPWD as promised. Faculty who are currently staying at Kesura/New Government Colony are expected to move to the permanent campus once the Grade A quarters are handed over to the Institute by CPWD in June 2016.  The Board of Governors noted the above.					
BoG:23-28	The Board may peruse the Minutes of the 31st meeting of the Senate held on 16.05.2016.  The Board of Governors noted the above.					
BoG:23-29	To report that the Annual Report and the Annual Accounts of the Institute for the Year 2014-2015 were laid before both the Houses of Parliament as detailed below:					
	Papers	Financial Year	Lok Sabha	Rajya Sabha		
	Annual Report	2014-2015	14.03.2016	10.03.2016		
	Annual Accounts 2014-2015 14.03.2016 10.03.2016					
	The Board of Governors noted the above.					

BoG:23-30	To report the following:
	(i) Summary of student feedback on all the courses and teaching during the spring 2015-16 semester.
	(ii) The Board expressed serious concerns on those faculty whose feedback of students is not satisfactory.
	The Board felt that accountability of a faculty member is a must so far as performance in teaching is concerned. It was emphasized by the Board that continuity of service should not be considered as a cake walk irrespective of teaching performance of faculty member. Every faculty member is accountable to deliver the best in the class room.
	If students' feedback on a faculty member is below 3.0, the performance will be considered as not up to the mark and Institute should initiate appropriate action against such faculty members. The Board also reiterated that all efforts be made in order to strengthen teaching – learning standards in the Institute at all levels.
	(iii) Internal academic audit of the PhD programme of IIT Bhubaneswar.
	The Board of Governors noted the above.
BoG:23-31	To report that Government of Odisha has co-opted Director, IIT Bhubaneswar as an <i>ex-officio</i> Member of the Society – "Odisha State Council on Science & Technology".
	The Board of Governors noted the above.

## Any other Item

BoG:23-32	CPWD was asked by the Institute to make a presentation before the Board of Governors about the progress made by them in the construction works assigned to them in March 2011.
	Shri U. C. Mishra, Chief Project Manager (CPM) and Shri S. S. Meena, Executive Engineer, CPWD attended the meeting and briefed the Board about the progress made by them so far in construction works. The CPM reported the Board that the design fault is one of the major reasons for poor construction. A contractor, IVRCL, rescinded the work in the midway which took lot of time for CPWD to award the pending

works to other contractors. CPM further informed the Board that CPWD was not able to complete the works in time due to local contractors and other local issues.

The Board also directed the Institute to provide a consolidated list of defects to CPWD by 30<sup>th</sup> June 2016 for rectification. CPWD should go through the list of defects and come out with a schedule for rectification within 15 days. Therefore, CPWD should rectify all the defects/modification pointed out by the Institute within 30 days.

The Board advised the CPWD to classify the works in the following manner

- 1. Buildings completed and occupied by the Institute.
- 2. Buildings Completed and about to be handed over to the Institute.
- 3. Buildings still under construction.
- 1. CPWD should rectify all the defects within one month.
- 2. CPWD should rectify all the defects modifications etc. before handing over the buildings.
- CPWD should ensure quality construction and hand over the buildings as per the time schedule as agreed to. CPWD should also ensure that defects should not be repeated in the ongoing buildings.

The Board expressed its serious concern to CPWD on the poor quality of window frames and doors which fell down from the walls of the buildings. It clearly reflects not only on the poor quality of materials used by CPWD but also poor workmanship. Therefore, CPWD was directed by the Board to inspect all the buildings immediately and rectify the mistakes within a week.

The Board resolved that Grade-A Quarters, SES and SBS be occupied by the Institute pending rectification of defects by CPWD as the faculty members are facing problems in the rented accommodation.

The Board further made it very clear to CPWD that it expects a positive approach from CPWD to solve problems.

The Board advised CPWD to submit tender wise expenditure statement to the Institute so that the user agency can understand the estimated value, tender value, awarded value, expenditure incurred and excess expenditure, if any, along with proper justifications before releasing next instalment of funds. In addition to the above CPWD should submit Utilisation Certificate to the Institute.

	CPWD should also submit details of PBGs encashed and other amounts which are due to Institute.  The Institute will give its decisions to CPWD for all ongoing works
	immediately so that delay can be prevented.
BoG:23-33	To consider the name of the Chief Guest for 5 <sup>th</sup> Annual Convocation 2016.
	The Board requested the Director to finalise the Chief Guest for the Annual Convocation which is expected to be held in August 2016.

Meeting ended with a vote of thanks to the Chair.

Sd/ SECRETARY Sd/ CHAIRMAN